January-September 2021

Results

11 November, 2021







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1. Executive Summary



All-time highs in Growth ratios and progress in Profitability levels, outperforming pre-pandemic¹ figures in sales and profits, and achievements in Sustainability



¹ 9M19.

² p.p.: percentage points.

³ Achieved in Oct/21

1. Executive Summary

Relevant milestones for Order Intake and Sustainability

Jul/21

- CAF is awarded the largest railway contract in the world involving battery-powered technology (VRR Germany).
- ✓ Updating of the Group's materiality matrix and publication of the first ESG Equity Story (<u>www.caf.net</u>)
- Creation of a specific Sustainability section on the corporate website (<u>www.caf.net</u>)
- Roll-out of the "CAF Startup Station", a unit created to foster collaboration with leadin startups with relevant and innovative solutions applicable to mobility.
- ✓ "Silver" level (maximum achievable) obtained under the IRIS international quality standard for maintenance activities

Sept/21

Publication of the Solaris eCity website exclusively dedicated to zero emission public transport <u>https://ecity.solarisbus.com/en</u>

Oct/21

- ✓ Announcement of **interim dividend** on 2021 profit:
 - ✓ Gross amount per share: €0.4
 - ✓ Payment date: 13 January, 2022
- ✓ CAF Group joins the SBTi initiative (Science Based Targets Initiative) and Race to Zero
- Low Risk qualification (18.6 points) obtained from the Sustainalytics rating agency, positioning CAF ahead of its most direct competitors.

Nov/21

✓ The CAF Group is awarded a contract in Egypt to refurbish 23 units on Line 1 of the Cairo Metro, for a value of almost €180m. This project will have Spanish funding via FIEM funds (Funds for Business Internationalisation)









2. Order Intake



(in millions of EUR)

New Railway contracts keep the Group's book-to-bill well above 1

Order Intake	2018 TOTAL 1Q-4Q 2,902	2019 TOTAL 1Q-4Q 4,066	<u>TOTAL 1Q-4Q</u> 2,123	2020 Railway 1,410	Buses 713	 2,964	1Q-3Q 2021 Railway 2,477	Buses 487	1
book-to-bill	1.4	1.6	0.8	0.7	1.0	1.5	1.6	1.0	_
			Main contrac	ts in 3Q2	1		(announced	, signed and ir	ncluded in backl
Railway				B	uses				
 > 60 battery-po for VRR (Germannia) 	wered trains + 30 yea	rs of maintenance s		• Hyd	•	for Konin (Po r Aarhus (Der	,		,

- Electric buses for Aarhus (Denmark), Jaworzno (Poland), Bolzano (Italy), amongst others
 - Trolleybuses for Brno (Czech Rep.), Parma (Italy) and Targu Jiu (Romania), amongst others
 - Hybrid buses for Lodz (Poland)
 - Conventional buses for Lodz and Myslowice (Poland), amongst others

3. Backlog



Record order backlog with a railway order backlog in excess of €9bn

Backlog (€m)



Order Intake and Backlog do not include awards after the period end, the most significant being:

• The contract for the refurbishment of 23 units for the Cairo Metro (approx. €180m)

4. Consolidated statement of profit or loss



> Improvements for all items of the income statement, outperforming pre-pandemic¹ figures in sales and profits

(millions of EUR)	9M21	9M20	Var. %
Revenue	2,033	1,817	▲ 12%
EBITDA	175	138	▲ 27%
D&A and impairments	(65)	(68)	▼ 3%
Profit/(loss) from operations	110	71	▲ 56%
Financial result Financial income Finance costs Exchange differences Other financial gains and losses	(24) 6 (29) 0 0	(64) 5 (35) (34) 0	 € 63% ▲ 34% ▼ 16% ♥ 99% = 0%
Profit before tax	85	5	-
Income tax	(26)	(25)	▲ 5%
Net profit after tax	59	(20)	-
Non-controlling interests	1	1	-
Profit/(loss) attributable to the Parent	57	(21)	-

4. Consolidated statement of profit or loss



Sales continue to grow bolstered by a strong order backlog

Revenue (€m)



4. Consolidated statement of profit or loss



The EBITDA Margin is coming close to normalised levels¹

EBITDA (€m)



EBITDA close to normal levels in a complex context:

- Global crisis of components
- Inflationary environment
- Covid-19

Focus on the supply chain to mitigate any potential future effects.

¹ Pre-pandemic levels are considered to have normalised (financial year 2019).

EBITDA Margin (%)



p.p: percentage points.

 $\langle \rangle$

² Adjusted EBITDA.





6. Appendices

- a | Breakdown of order intake
- b | Consolidated P&L Details
- c | Alternative Performance Measures (MARs)







Contracts announced and included in the backlog for the period January-September 2021

Project	Country	Description									ness		
			Client	Туре	Additional options		Rolling st	ock			Rest of businesses		(€m)
					•		# units	Platform		Business	Scope	Characteristics	
COTRAL	Italy	Supply of buses	Not new	Base contract	No				 Image: A set of the set of the	Bus	Supply of interurban buses	80	-
asov and Târgu Jiu	Romania	Supply of buses	New	Base contract	No				×	Bus	Supply of trolleybuses	36	~25
ÖBB	Austria	Supply of buses	Not new	Base contract	Yes				~	Bus	Supply of hydrogen and diesel-powered urban buses	-	-
Arriva Netherlands	The Netherlands	Supply of buses	New	Base contract	No				~	Bus	Supply of hydrogen-powered urban buses	10	-
biu, Sighetu Marmatiei, va, Târgu Mures, Pitesti	Romania	Supply of buses	New	Base contract	No				~	Bus	Supply of electric-powered urban buses and recharging infrastructure	123	~65
RER B	France	Commuter trains supply	Not new	Base contract	Yes	 Image: A second s	146	-					-
AB Transitio	Sweden	Regional trains supply	New	Base contract	Yes	~	28	Civity					>250
Lisbon	Portugal	Supply of trams	Not new	Base contract	No	~	15	Urbos					>43
Madrid	Spain	Supply of buses	New	Base contract	No				~	Bus	Supply of CNG-powered urban buses	250	~75
SJ AB	Sweden	Maintenance of train fleet and refurbishment of sleeper cars	Not new	Base contract	No				~	Services	Maintenance of regional units and refurbishment	12 years	>100
De Lijn	Belgium	Supply of trams	Not new	Extension	Yes	~	18	Urbos					
Sydney	Australia	Supply of trams	Not new	Extension	No	×	4	Urbos					~100
JV Salini Kolin	Turkey	Signalling	Not new	Base contract	No				•	Signalling	Electronic interlocking equipment, CTC and ERTMS signalling systems		
Ruhrbahn	Germany	Supply of LRVs	New	Base contract	No	~	51	-					~200
Freiburg	Germany	Supply of trams	Not new	Extension	No	~	8	Urbos					~200
VRR	Germany	Supply of battery trains	New	Base contract	No	•	> 60	Civity	~	Services	Maintenance of battery trains	30 years	-
	ÖBB xrriva Netherlands biu, Sighetu Marmatiei, a, Târgu Mures, Pitesti RER B AB Transitio Lisbon Madrid SJ AB De Lijn Sydney JV Salini Kolin Ruhrbahn Freiburg	ÖBBAustriaÖBBAustriaxrriva NetherlandsThe Netherlandsciu, Sighetu Marmatiei, ra, Târgu Mures, PitestiRomaniaRER BFranceAB TransitioSwedenLisbonPortugalMadridSpainSJ ABSwedenDe LijnBelgiumSydneyAustraliaJV Salini KolinTurkeyRuhrbahnGermanyFreiburgGermany	AustriaSupply of busesÖBBAustriaSupply of busesÖBBAustriaSupply of busesarriva NetherlandsThe NetherlandsSupply of busespiu, Sighetu Marmatiei, a, Târgu Mures, PitestiRomaniaSupply of busesRER BFranceCommuter trains supplyAB TransitioSwedenRegional trains supplyLisbonPortugalSupply of busesMadridSpainSupply of busesSJ ABSwedenMaintenance of train fleet and refurbishment of sleeper carsDe LijnBelgiumSupply of tramsJV Salini KolinTurkeySignallingRuhbahnGermanySupply of trams	Assov and Târgu JiuRomaniaSupply of busesNewÖBBAustriaSupply of busesNot newAustriaSupply of busesNewArriva 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Non-controlling interests	1	1	_
Profit/(loss) attributable to the Parent	57	(21)	-

The year-on-year 12% increase in **Revenue** is mainly attributable to recovering activity after the most severe stage of the pandemic. Growth in railway sales amounted to 14% and 4% in the bus sector.

The main projects underway in 2021 are the Civity units for NS in The Netherlands, the regional Civity units for Wales & Borders in the UK, the Intercity units for SNCF and the tram units for Manila.

The **EBITDA** at 30 September, 2021 reached €175m (8.6% on sales), which represents a 27% increase compared to the same period in the previous year. This was mainly due to an increase in activity and less effects caused by COVID-19. EBITDA as a percentage of sales rose by 1 p.p. compared to the same period in 2020.

b | Consolidated P&L details



(continued)

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The **Financial result** is -€24m, up €40m compared to the net financial result in the same period of 2020, mainly as a result of the significant negative exchange rate differences recorded in 2020 (-€33.6m), as well as a drop in financial costs as a result of lower interest rates and less foreign currency exposure.

The **Profit/(Loss) before tax** as of 30 September, 2021 amounts to $\in 85$ m. The impact of the aforementioned increased activity, together with the effect of the negative exchange rate differences in 2020 are the two main drivers underlying the positive year-on-year growth.

Finally, **Net profit** as of 30 September, 2021 was positive, and stands at €59m.



In conjunction with the financial information prepared in accordance with generally accepted accounting standards (IFRS), the CAF Group uses specific Alternative Performance Measures (APMs) in the management of their business on a recurring and consistent basis, including result, balance sheet and cash flow concepts, in the belief that they are useful in explaining the evolution of their activity.

The breakdown of all APMs used in this document, as well as their definition, can be found in the **Consolidated Management Report forming part of the First Half Report 2021** available on CNMV's website (<u>www.cnmv.es</u>) and on the company's website (<u>www.caf.net</u>), in section 10 - Alternative Performance Measures.

CONSTRUCCIONES Y AUXILIAR DE FERROCARRILES, S.A. Y SOCIEDADES DEPENDIENTES QUE COMPONEN EL GRUPO CAF (CONSOLIDADO)
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